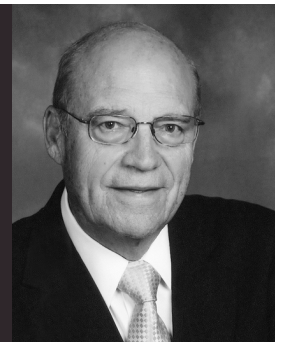




Dr. Fred Schwarz

The Schwarz Report

63 Years Defending Our Christian Faith



Dr. David Noebel

March 2023

Equity—the New Communism

by Daniel Greenfield

The Biden administration is ordering state and local governments to submit “equity plans” or lose federal funding. This latest shot in the long “war against the suburbs” is part of former Rep. Marcia L. Fudge’s plan, as the boss of the Department of Housing and Urban Development, to “weave equity throughout HUD’s work.”

Weaving equity into all of government has been the biggest agenda of the Biden administration. After taking office, it ordered every single agency to come up with an equity plan. State and city governments often already demand equity plans for nearly everything. Those who don’t, are quickly learning the Marxist jargon, the bureaucratic systems and the paperwork of “equity.”

In under a decade, equity plans have become widely embedded in American life. And they serve the same function that Communist Party dogma did in the USSR or Communist China.

Equity is a political statement of allegiance. It demands that individuals or institutions subscribe to a leftist worldview, that they formally repeat party dogma, such as that America is an inherently unfair society and that government regulations are the only remedy, that white people are racist, and that everyone is obligated to engage in a constant process of self-examination.

At the heart of equity is the rejection of meritocracy, of individualism, and, in a bitter irony in the wake of MLK Day, the idea that we should be judged not by skin color, but by the content of our character.

Even more insidiously, implementing equity plans involves hiring equity specialists, activists who function as political commissars, tasked with conducting indoctrination sessions, forcing ideological changes and purging personnel deemed insufficiently loyal to the Left.

Equity plans have embedded a layer of “equity commissars” at every level of society.

Universities, governments, corporations and virtually every institution now have their own equity bureaucracy. The number of equity executives doubled within a decade. DEI programs shot up from 27% to 41% in employee “benefits” programs between 2017 and 2022. In the insurance industry they rose from 40% to 60%, from 15% to 40% in personal consumer services, and from 30% to 48% in management and consulting.

As Glassdoor points out, “There was one exception to the trend: Government & Public Administration. In 2019, Government & Public Administration was the leader across industries for access to DE&I programs; by 2022, it was solidly middle of the pack. It was the only sector where access to DE&I programs declined from 2019 to 2022.”

The Biden administration’s mandate for every part of government to generate equity plans has been working to remedy that plan. The equity plans it generates force local governments and federal contractors to incorporate their own equity bureaucracy into their organizations. Anyone who does business or receives money from the government will ultimately have to take a knee.

Conservatives used to laugh at woke students studying lesbian poetry or the works of black Marxists. They ridiculed the idea that those worthless degrees would ever lead to jobs. That laughter was, as it often is, a foolish underestimation of the scope and sophistication of the enemy’s strategy. Those same students are now executives at Fortune 500 companies. And they’re implementing policies to get rid of older white male and female employees.

But racial conflict is, like class warfare before it, only the outward facade of the program.

Leftists always claim that they’re seizing power in the name of some disadvantaged group. France’s Jacobins, Russia’s Bolsheviks, and China’s Maoists murdered, collectively, millions of people, most of them “working class”, in the name of protecting the working class. Black communities are more devastated than ever by equity policies.

Equity, like unions and the various worker committees implemented as part of a class warfare program, organize workers, embed leftist activists within every company and organization, and consolidate them within the larger objectives of the “party.” Union membership had sharply dropped and, despite some recent successes, failed to reach white collar workers, let alone executives or management. Equity programs, among many other things, create “unions” that are

intended for the growing share of white collar workers and even include executives. The affiliate groups that they spawn in every workplace organize workers by race, gender, and sexuality without even pretending to advocate for their economic interests the way that the unions do.

Class warfare operated under the premise that a free market economy was inherently unfair. Equity employs the similar idea that race and sexuality are inherently unfair. While unions at least organized all workers, equity pits workers against each other and scapegoats white male employees who are earning the same amount and enjoy no other advantage than skin color.

This same mindset is applied across the board to people, to policies, and communities.

Equity is much more comprehensive than class warfare and much more usefully destructive. The intangibility of microaggressions or unconscious bias means that employers can no longer even point to statistical metrics like black and white or male and female employees being paid the same amount. Equity only uses statistics to prove guilt, not to disprove it.

Some governors and executives have recognized equity for what it is, a leftist hostile takeover of American life that duplicates much of the program of Communism under the guise of civil rights, that uses white guilt and racism to take over our institutions and destroy our freedom.

Most have not.

Equity is an extension of the old diversity programs. But unlike the antiquated diversity programs, equity's DEI (Diversity, Equity, and Inclusion) extend their reach to everything.

Using the Ibram X. Kendi false choice between either racism or anti-racism, every organization is forced to make a comprehensive commitment to a leftist program of eliminating everything that is not embodied by the leftist conception of anti-racism which, at latest count, includes human equality, individualism, political dissent, meritocracy, and all of western civilization.

Every organizational policy and communication must accord with anti-racism or be branded as racist and an obstacle to equity in the workplace.

In 2020, that suddenly meant every single company issuing statements in support of Black Lives Matter. In the past, diversity would have meant recruiting black

employees. Equity's DEI however requires affirmative statements of political allegiance to leftist causes.

That is why every company is now "woke." It didn't happen overnight. Leftist takeovers often appear instantaneous when they are actually the result of long marches that were being slowly implemented while most normal people were too busy going on with their lives to pay attention.

People have begun paying attention. But battling equity means a lot more than issuing statements condemning critical race theory. Equity needs to be weeded out of American organizational life in the same way that Communism had to be weeded out of unions in a previous century. The problem is much worse in the 2020s than it ever was in the 1920s.

Some past radical administrations in the twentieth century aggressively muscled unions and their radical organizers into the workplace, but the Biden administration has built them into every part of government, including the military, and is expanding the scope for equity far beyond employment and into every policy program. The goal is to have equity be the operating system for government, corporations, nonprofits, education, and every possible area of life.

At the corporate level, executives have been persuaded, browbeaten or intimidated into believing that without equity, they'll never be able to compete for the diverse workers of tomorrow. Some are pursuing equity to bribe local or national political interests by employing their political allies. What they have really succeeded in doing is infecting the American corporation and workplace with a consolidated leftist activist class to a degree that not even the wildest Communist conspirator could have imagined a few generations ago.

This is a crisis that is rapidly leading to the downfall of the United States. Woke corporations, from tech monopolies to finance platforms, are contriving to make the Constitution a dead letter. Elections are being rigged not only by nonprofits, but by vast amounts of private capital. The evolving new social credit system and totalitarian system is a public-private-radical alliance.

America's institutions are being captured from the top down. And equity, like environmentalism, is one of the key forces responsible for politicizing what was once apolitical. Equity, as many have observed, is not equality, but equity, more importantly, is tyranny.

—*FrontPageMag.com*, January 27, 2023

Founded in 1953, the Christian Anti-Communism Crusade, under the leadership of Dr. Fred C. Schwarz (1913-2009) has been publishing a monthly newsletter since 1960. *The Schwarz Report* is edited by Dr. David A. Noebel and is offered free of charge to anyone asking for it. The Crusade's address is PO Box 129, Manitou Springs, CO 80829. Our telephone number is 719-685-9043. All correspondence and tax-deductible gifts (CACC is a 501C3 tax-exempt organization) may be sent to this address. You may also access earlier editions of *The Schwarz Report* and make donations at www.schwarzreport.org. Permission to reproduce materials from this Report is granted provided that the article and author are given along with our name and address. Our daily blog address is www.thunderontheright.wordpress.com.

Cuba Takes Aim at Peru

by Mary Anastasia O'Grady

Antigovernment mobs in Peru have been blocking highways, setting fires on agricultural land, destroying infrastructure and attacking police stations for more than a month. Organized gangs have made multiple attempts sometimes simultaneously, to take over airports and halt railroads. Authorities had to close the important tourist destination of Machu Picchu last week.

It isn't clear who is coordinating and financing the chaos. But the objective is unmistakable: to destroy democratic capitalism and replace it with authoritarian socialism. Freedom-loving Peruvians are in a fight for their lives.

This latest chapter in Peru's long war against leftwing terrorism began with the Dec. 7 impeachment and removal of President Pedro Castillo for his attempt to dissolve Congress and seize the judiciary. He also tried to arrest the attorney general, who was investigating allegations of corruption against him.

For all the talk of dysfunctional politics, Peru's semi-parliamentarian system, designed to check one-man rule, worked well. Neither the military nor the national police went along with Mr. Castillo's power grab and he ended up in jail. Under the constitution, Vice President Dina Boluarte was immediately sworn in as president.

By law, President Boluarte is supposed to finish Mr. Castillo's term, which runs until 2026. But in an effort to quell the violence she has promised to move up the next election to 2024. That's not good enough for the extreme left. It wants her to resign immediately, close Congress and hold elections for a constituent assembly to write a new constitution. The official death toll from what is essentially a terrorist response to Ms. Boluarte's embrace of the rule-of-law now tops 50.

Activists accuse national police of using its discrimination force. Those allegations should be investigated. But during hundreds of peaceful marches in Lima and the south of the country, there have been no clashes.

Police have, however, used force to defend life, liberty, and property—and paid a price. A Puno policeman was burned alive. Fifty-seven policemen were injured in Ica when they tried to open a blocked thoroughfare. One was savagely beaten and is clinging to life.

A sick baby in Cusco died when the ambulance he was in was unable to reach the hospital. It was the third reported death of a minor blamed on closed roads. Fire trucks and fuel deliveries can't get to their destinations.

The director of the Research Center of the Association of United Micro-and-Small Enterprises of Peru in Lima estimates that entrepreneurs are losing \$15

million a day and that the economic paralysis will translate over the next three to four months into 100,000 fewer jobs. The executive director of the Association of Agriculture Producers Guild of Peru estimated last week that Peruvian agro-export businesses have lost more than \$150 million.

Peruvians who are protesting are missing work, which implies that they are losing income. It would be interesting to know if they're being compensated—or coerced. Some have been recruited under threats against families, farm animals, and businesses.

Puno, where much of the violence is taking place, is one of Peru's poorest departments. But it's also one "that has progressed the most, in relative terms, in the last 15 years. Between 2007 and 2021, its per capita income grew 4% per year; in the rest of the country it grew 2.8%," Peruvian economist Ivan Alonso explained in a Jan. 20 column in the Peruvian daily *El Comercio*. Access to electricity, water, road, and healthcare also increased significantly. Infant mortality in 2019 was down to 18 per 1,000 live births from 44 in 2010, Mr. Alonso wrote.

This is bad news for socialists who want to make Mr. Castillo's lawful arrest a matter of race and class. Their hope is that the upheaval will disrupt Peru's market-based economy and pull the country into Cuba's orbit—along with Bolivia, Venezuela, and Nicaragua. Havana has been working for years to tee this up.

Cuban intelligence operative Carlos Rafael Zamora holds the rank of colonel in Havana's military dictatorship. He and his wife have moved around the Americas for decades under diplomatic cover. On December 2021, six months after Mr. Castillo's inauguration, Mr. Zamora was named Cuba's ambassador to Peru. At that time, Enrique Garcia, a former Cuban intelligence official who reported to Mr. Zamora in the 1980s in Ecuador and defected to the US in 1989, warned of trouble. Speaking from experience, Mr. Garcia predicted that under Mr. Zamora's command the embassy would recruit agents and work with the pro-Cuban Castillo government to destabilize the democracy. A year later the country exploded.

Bolivia has declared President Boluarte illegitimate. Colombian President Gustavo Petro, a former terrorist, wants international intervention in Peru's domestic affairs. Chile's President Gabriel Boric, an arrogant ideologue whose economy has lost \$50 billion in investment since the 2019 left-wing pandemonium that he championed, is heaping criticism on the Peruvian democracy. You connect the dots.

—*The Wall Street Journal*, January 30, 2023

Vladimir Ilyich Lenin Speaks

by Mark Lewis

At the Chinese Communist Party’s 20th Congress in October 2022, Xi Jinping’s report included the following statement: “Over the past decade, we have stayed committed to Marxism-Leninism, Mao Zedong Thought, Deng Xiaoping Theory...” Karl Marx was a scumbag (study his life), Deng Xiaoping was the thug who killed over 3,000 protesters at Tiananmen Square in June 1989, and Mao Zedong was the greatest mass murderer in human history. These men are the forerunners and mentors of Leftists in America today. This is the Left, folks. Study history to find out more about what these men were and believed. And thus, what their American offspring have in store for our country.

In this article, I want to home in on Vladimir Lenin, who Xi also mentioned, and who was the major instigator and theoretician of the communist revolution in Russia in 1917. I only have space to share with you a few quotes from this man whom, again, the Left idolizes. You’ll get an idea of what Lenin was and what the Left is.

1. “We must hate—hatred is the basis of communism. Children must be taught to hate their parents if they are not communists.” Hate is indeed a major characteristic of the Left; it is probably the main motivation for most of them. They have no clue what love is. Contrast Lenin’s words with the following: “But I say to you, love your enemies, bless those who curse you, do good to those who hate you, and pray for those who spitefully use you and persecute you” (Jesus, Matthew 5:44). Which system would you rather live under?

2. “A lie told often enough becomes the truth.” Most decent people think lying is wrong, but not Leftists. Anything to advance the cause is morally acceptable. And American Leftists certainly follow this adage of Lenin, hoping the American people will eventually accept their lies as truth. Sadly, too many do.

3. “Give me four years to teach the children and the seed I have sown will never be uprooted.” This is frightening but is one of the reasons the Left is trying to “groom” children now. Indoctrinate them, as early as possible, with Leftist propaganda. It’s right out of Lenin’s playbook.

4. “The way to crush the bourgeoisie [middle class] is to grind them between the millstones of taxation and inflation.” Joe Biden and the Democratic Party certainly understand this. They attempt to hide their Marxist-Leninist beliefs, and they never speak of them, except in unguarded moments. But as always, look at what a person does, not what he says. The American Democratic Party is a Marxist-Leninist Party, and not-so-slowly becoming a Maoist one as well.

5. “Our program necessarily includes the propaganda of atheism.” Yep, sure does, which is one reason they hate Christianity so much. This should not surprise us. “And you will be hated by all for My name’s sake” (Matthew 10:22). “For everyone practicing evil hates the light” (John 3:20). “If the world hates you, you know that it hated Me before [it hated] you” (John 15:18). “Do not marvel, my brethren, if the world hates you” (I John 3:13). Jesus and his apostles predicted, almost 2,000 years ago, the reaction of the world to his teaching, and they have been 100% accurate in those predictions. Well, they killed Jesus, why do we expect anything any different?

6. “One man with a gun can control 100 without one.” Joe, and every other tyrant, would certainly agree with that one.

7. “It is necessary—secretly and urgently—to prepare the terror.” I just wish Americans weren’t so naïve and ignorant of history.

8. Lenin sent this one to his enforcers around Russia: “Hang (absolutely hang, in full view of the people) no fewer than 100 known kulaks [peasants who might have owned two cows], fatcats, bloodsuckers.” In other words, anyone Lenin didn’t approve of. Countless millions were murdered by Lenin’s hordes.

9. The American media has gotten Lenin’s message: “The press should be not only a collective propagandist and a collective agitator, but also a collective organizer of the masses.” That should be the masthead of the *New York Times* now.

10. “Surely you do not imagine that we shall be victorious without applying the cruelest revolutionary terror?” Vlad, those of us who know history know that is EXACTLY what Leftists plan and do.

In the above, I have listed just a few choice quotes from one of the leading Leftists in history. As they have elsewhere, the Left in the West will start killing people (other than just the unborn) as soon as they can get away with it. Their hatred, especially of Christianity and religious people, is deep, vicious, and real. As they did in Lenin and Stalin’s USSR and other atheistic, communist countries (and still do in China), their number one target will be a religion because people can have no higher allegiance than to the state.

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Homosexuality and abortion HAVE to be honored because they are condemned by Christianity, and the only “freedom” the Left allows is the “freedom” to believe what they tell you to believe. And if you don’t, they hate you passionately, they will say all manner of vile things about you, and, if they ever get power, they will kill you. Opposition cannot be tolerated and must be obliterated. Hundreds of millions of deaths since Lenin led communism into world power 100 years ago is testimony to the real moral code of the atheistic Left. Lenin’s comments—and they could be multiplied—show the true nature of the horrible hatred and evil that dwells in the hearts of these people. It is truly frightening. We better get prepared.

One final quote from Lenin: “We can and must write in a language which sows among the masses hate, revulsion, and scorn toward those who disagree with us.”

Read *The Washington Post*.

—*FrontPageMag.com*, January 27, 2023

The Jefferson Bible

by Craig Seibert

There is a concerted effort to destroy the very foundations of our constitutional republic. Public schools have been ground zero of this attack for decades, though it has been hidden from view from those not paying attention. But it is now out in full view, with the radical advancement of Critical Race Theory and the rewriting of American History.

Fake History’s ultimate target is the foundation of the United States and the Founders themselves. If you can discredit or marginalize the Founders, you can marginalize their ideas and principles and then discard them.

As we just passed Religious Freedom Day, January 16th, which celebrates the Religious Freedom Statutes of 1786 signed by then Governor Thomas Jefferson, I want to take a moment to debunk a hoax created about Thomas Jefferson that began to get real traction toward the end of the last century. The purpose of this hoax is to marginalize Thomas Jefferson in the minds of the public, but particularly in the eyes of people of faith, so that in turn his ideas can be marginalized and thereafter nullified and discarded.

The essence of the Jefferson Bible Hoax is this:

“Thomas Jefferson was very irreligious. He dismissed the divinity of Jesus. He hated the idea of miracles. So he took a Bible, cut out all the miracles and

pasted the new pages together to create his own Bible and then named it the Jefferson Bible.”

Here are some samples from modern historians propagating this hoax:

“Hunched over his desk, penknife in hand, Thomas Jefferson sliced carefully at the pages of Holy Scripture, excising select passages and pasting them together to create a Bible more to his liking. The “Jefferson Bible.” A book he could feel comfortable with. What didn’t make it into the Jefferson Bible was anything that conflicted with his personal worldview. Hell? It can’t be. The supernatural? Not even worth considering. God’s wrath against sin? I don’t think so. The very words of God regarded as leftover scraps.”—C.J. Mahanaey, ed., *Worldliness: Resisting the Seduction of a Fallen World*

Jefferson... wrote his own Bible that excluded all references to miracles, wonders, signs, virgin birth, resurrection, the Godhead, and whatever else conflicted with his own religious thought.”—Robert S. Alley, *The Real Jefferson on Religion*.

“Jefferson... rejected the superstitions and mysticism of Christianity and even went so far as to edit the Gospels, removing the miracles and mysticism of Jesus.”—Jim Walker, *Thomas Jefferson on Christianity & Religion*

“Thomas Jefferson... actually took scissors to the Gospels and cut out all references to anything supernatural.”—Don Landis, *Jonah and the Great Fish*

It is amazing how many Christians are taken in by this hoax. More troubling, however, is when a pastor repeats this hoax from the pulpit (usually with great derision) and ends up propagating this hoax to hundreds of members of their congregation who in turn propagate it to others.

So what is the true story?

During Jefferson’s presidency (1801-1809), he dealt with a variety of national issues that required a moral perspective on governing. This put in his mind a desire to assemble some kind of digested philosophy of the moral teachings of Jesus.

After retiring from the presidency in 1809, he decided to take some time to work on this project. As part of this effort, he also looked at several other philosophers of the ages, such as Pythagoras, Aristides, Cato, Socrates, Plato and a dozen others, but he came back to the teachings of Jesus as the most sublime.

In 1820, Jefferson finally completed his work and called it *The Life and Morals of Jesus of Nazareth*. It was a compilation of fifty moral teachings of Jesus and it was bound in leather and made in such a size that it could be carried around in a pocket. Thereby making it

always accessible and useful. Notably, he never called it the “Jefferson Bible.”

For generations, America benefited from Jefferson's compilation of Jesus' moral teachings.

In fact, in 1902, it was felt that there was so much corruption in the federal government that Congress commissioned a printing of 9,000 copies of Jefferson's *The Life and Morals of Jesus of Nazareth* at government expense to be distributed to every US senator, US representative and all their staff.

So much for the modern dogma of Separation of Church and State where government can have no connection to anything religious. (That was created by the Supreme Court in 1947 by Chief Justice Hugo Black and the rest of the justices, but that is for another time.)

For the next 50 years (1902-1952), a copy of *The Life and Morals of Jesus of Nazareth* was given to every US senator and US representative at his or her swearing in.

Where does that leave us today?

Most of today's scholars and writers either unwittingly or intentionally propagate this hoax. Even museums have been weaponized, including Jefferson's home at Monticello (Monticello Goes Woke) and at the Smithsonian in Washington D.C., all with the intended purpose of diminishing Thomas Jefferson's beliefs to the general public and particularly the faith community.

What is conveniently omitted and disregarded are other well-documented historical facts about Jefferson, showing a person of conviction and a belief in the importance of faith:

1. Financially contributed to societies to distribute the full Bible
2. Owned a number of complete Bibles that he personally used and regularly studied
3. Financially supported the printing of new editions of the whole Bible
4. Was a member of the Virginia Bible Society
5. Gave unedited Bibles to family members
6. Openly used the full Bible in educational institutions he helped start or direct, including Washington's public schools and the University of Virginia
7. Approved and attended church services in the US Capitol Building

So what is the origin of the Jefferson Bible Hoax and the charge that Jefferson hated the Bible and therefore made his own?

Historian David Barton dug into the matter and found that those who have propagated this hoax, “have been almost universally. . . secular in their approach, and their introductions to the book have. . . misrepresented Jefferson's motivations and beliefs to conform to their own theological assumptions or agendas.”

Thomas Jefferson even said to Dr. Benjamin Rush, a dear friend and co-signer of the Declaration of Independence: “My views. . . [are] very different from that anti-Christian system imputed to me by those who know nothing of my opinions.”

Revisionist historians are still attempting to do this today. What can you do? Speak up, fight back, don't let your history be stolen from you and this generation be deceived. Avail yourself and your family of every opportunity that you can to learn and study about our country's history, principles and founding documents. Become Biblical Citizens knowing both the foundations of your faith and the foundations of our country.

Hat Tip: David Barton, Wallbuilders

—*American Thinker*, January 22, 2023

The Essence of Capitalism

by James T. Moodey

It is a shame that, in the country that invented capitalism, we can't explain it. Perhaps that is a reason we are losing it to socialism. Ask any conservative, or even an economist, and they are likely to describe it as “free markets.” Barter societies in the Middle East are free markets and they are mired in poverty.

Capitalism is not simply free markets. It is a designed, self-accelerating economic system that reduces prices and poverty. It was gradually designed, in the United States, from 1793 to 1914. Before we can understand capitalism's benefits, we must define wealth and poverty in comprehensible economic terms.

The wealth of a nation is its amount of usable goods, just as poverty is a lack of usable goods. Poverty in a society is created by a lack of clothes, food, vehicles, housing, etc. If the supply of these usable goods is low, naturally, there is not enough to go around. This creates the divergence of wealthy and poor. It gets worse; those who can afford the limited supply of usable goods bid up the price, creating even more poor. A large supply of usable goods brings prices down so that more people can afford them. As the supply of usable goods rises, poverty declines.

The United States grew to be wealthy because we created far more usable goods than other nations. But how did that happen?

All usable goods are created by manufacturing. It is not the amount of money that manufacturing employees earn that is of value; it is the millions of shirts, hammers, and cars they produce that create wealth in a society.

In 1793, rural people were paupers, living off the land, building log cabins, growing their own food, and wearing buckskins for clothes.

Eli Whitney's cotton gin accelerated the production of textiles and brought the cost of clothing down so even the poor could afford it. However, it was Whitney's other invention that ignited the growth of capitalism. It was his creation of a new technical expertise, *mechanical engineering*, which led to the next generation's proliferation of other manufacturing machines.

Cyrus McCormick invented the reaper in 1840, but there was an array of business problems that beset him. He was selling a complicated machine to farmers who did not understand it and were not capable of its repair. Broken parts might cost the farmer his crop during harvest. Sales and service were paramount and McCormick could not traverse the territory fast enough.

McCormick solved these problems by designing a unique system, a network of distributors with whom McCormick shared considerable profit. The distributors took over all sales and service. They stocked parts locally and performed repairs. McCormick wisely turned farmers away from direct factory sales by telling them they had to buy from their respective distributor.

McCormick Reapers throughout farm country helped bring food prices down to supply the poorest of households. It was not the reaper that added structure to capitalism, it was his concept to share his profits with others to increase sales—the *distribution system*.

Rural couples were using mail-order catalogues to buy household items direct from factories. Mistakes in ordering and returns were enormous problems, and single orders added to the cost of usable goods because they limited mass production.

Manufacturers of household goods solved these problems by carrying McCormick's distribution concept one step further. Distribution centers were given a wholesale price so they became profitable businesses, but the manufacturers added an additional discount and layer of profit to include retailers. This created a unique three-tier distribution system (factory, distributor, and retailer). It worked well for household goods.

Distributors were told to send buyers back to the retailers. Because the distributor provided a nearby stock and a retail discount, retail stores became efficient and profitable businesses.

Sales grew exponentially and prices declined. The retail industry expanded to its full capacity because factories were willing to share their profits with retailers, and to protect those profits. Contrary to popular opinion it was the sharing of profits, not greed, that helped create America's great wealth.

Factory owners had wisely added another innovation of *factory recommended retail prices*. The wisdom of this was to provide a structure of profits for all who sold

their product. It might seem that this would add to the price, but it did the opposite. The resulting high volume of sales resulted in an overwhelming larger drop in product cost. As manufacturing costs fell, the recommended retail pricing was reduced to protect product sales from competition.

Prior to this, women made their own soap, household goods, clothes, and tended crops. Men planted crops, hand-forged steel tools, and built what they needed. Rather than make their own goods, people began to buy them at a local general store. Rural couples were unshackled from the centuries-old life of paupers.

Rural couples wanted more. Factories could not meet the demand. Enter Andrew Carnegie. He recognized the demand for steel from retail-good factories and built his Pittsburgh steel mill in 1873. At Carnegie Steel, he set up a double shift to produce steel 24/7 and provided incentives to the shift that produced the most. He began by walking the floor and paid his workers well. Production far exceeded other producers.

Over the next twenty-five years, Carnegie Steel alone grew to exceed the total production of any country in Europe. His high production facility brought the price of steel down to about a fourth of its previous price.

Factory owners took advantage of the unrestricted supply of steel to supply our nation with everyday usable goods for millions of households. Poverty was declining rapidly. The assembly of complex products however, took time and quality control was always a problem.

In 1909, Henry Ford added the innovation of an assembly line to increase production of his Model T cars. The lines used conveyors to bring chassis and parts to the workers. The assembly line brought order to installation of parts. Each worker became expert at the installation of his part. This improved quality considerably. The Model T was long considered the most reliable car built.

More important, production increased from 12½ man-hours per car in 1912 to 1½ man-hours in 1914. With fixed costs and increased production along with volume discounts of his variable costs, the cost per car plunged. The more he made, the lower the price. The price of Henry Ford's Model T declined from \$850 to \$260, putting the price well within reach of the average family.

Because sales volume was so high, Henry Ford was able to reduce prices and increase wages. He raised wages to \$5 per day, which was more than twice the national average. His distributors were able to do the same. Workers migrated from all over the country to work for Henry Ford.

Henry Ford, one man, employed 100,000 workers. Untold wealth and jobs were created in related industries.

Elsewhere, people born poor would likely end up poor, as would their children. Foreigners named the United States “the land of opportunity.” Our standard of living had risen faster than any nation. Poverty declined to approximate present-day level. Americans had become the wealthiest people on Earth.

Our unique form of capitalism was not simply free markets. It is a designed structure of shared profits which create a self-accelerating economic system that reduces prices, thus reducing poverty.

—*American Thinker*, January 16, 2023

The Theory of Evolution

by Bob Ryan

Just because some claim evolution is both a theory and fact, no matter how credentialed they are, or firm in their belief, does not make it so.

There are significant scientific problems that arise from calling evolution something other than hypothetical.

The scientific method makes things clear regarding what is a viable scientific theory, as compared to a hypothesis. Rules must be followed to get from one to the other.

A hypothesis is a scientific guess as to what is perceived without the need to actually witness anything, which is what testing is based on for a given area.

In order to become a theory, whatever is perceived to happen must be witnessed, and results replicated. Without both, no hypothesis can become a legitimate scientific theory. That is the nature of science.

Evolution has never been witnessed by anyone, ever. Without witnessing something happening, the results cannot be replicated. For both reasons, evolution is hypothetical, not theoretical.

Adaptation has been witnessed in various species, but not a single species has been observed to go beyond

adaptation. Genetically, all species remain the same. There has never been a single case witnessed where anything goes beyond adaptation to a genetically unique species.

Since evolution has never been witnessed, it cannot be duplicated. Without both, evolution remains hypothetical. The rules do not stop just because people want to make an exception.

From the National Center for Science Education, *Theory and Fact*, based on misconception of both:

Misconception 1: Evolution is “just a theory.”

Misconception 2: Theories become facts when they are well supported and/or proven.

There are three important misconceptions propagated in the above statements. The first statement implies that a theory should be interpreted as just a guess or a hunch, whereas in science, the term “theory” is used differently.

The second statement implies that theories become facts, in some sort of linear progression. In science, theories never become facts. Rather, theories *explain* facts.

The third misconception is that scientific research provides proof in the sense of attaining the absolute truth. Scientific knowledge is always tentative and subject to revision should new evidence come to light.

It is correct when people dismiss legitimate theory as if it had nothing to support whatever the theory is, since theories are based on observations and replicated. It is also true that theories are never considered facts, and can be certain of nothing, since theories are based on what has been witnessed and replicated based on what is currently known.

Anyone who claims something in science to be factual is either lying or being deceived by others who lie with authority. Theories are not facts, nor will they ever be. They are not absolutes, unlike the laws of physics. They are based on what is currently known, which changes over time, with one theory replacing another. That is the real nature of science.

—*American Thinker*, January 26, 2023

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